



Management Of Village Fund Allocation From The Perspective Of Good Governance (A Study on Equitable Development in Nusa Agung Village, Belitang III District, Ogan Komering Ulu Timur Regency)

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Abstract: This research focuses on the Management of Village Fund Allocation (ADD) from the Perspective of Good Governance (A Study on Equitable Development in Nusa Agung Village, Belitang III District, Ogan Komering Ulu Timur Regency) and the factors influencing the management of Village Fund Allocation (ADD) from the same perspective. The research employs a qualitative method. Based on the findings and data analysis conducted by the researcher, the management of Village Fund Allocation (ADD) from the perspective of Good Governance (A Study on Equitable Development in Nusa Agung Village, Belitang III District, Ogan Komering Ulu Timur Regency) has been implemented fairly well. This is evident from the implementation process, which aligns with the principles of Good Governance, such as community participation in various village programs. The transparency provided is also quite good and effective, such as disseminating extensive information about the village budget through publicly displayed budget boards. The accountability to the community is fairly adequate, although not yet fully optimal, as there are still limitations in access to information regarding the expenditure of the budget.

Keywords: Service Quality, Village Fund Allocation

Introduction

Development is a continuous effort aimed at fostering growth and change to improve community welfare (Sampurna, 2018). In achieving national development goals, village development becomes a critical focus due to its direct role in advancing, empowering, and prospering communities (Wardani & Fauzi, 2019). Over time, development approaches have shifted from a centralized (top-down) model to community-based development, emphasizing local approaches, community participation, and sustainability. Good Governance is a key principle to support the effective implementation of development (Nesia, 2019). Good governance involves the management of economic, political, and administrative affairs at all levels to achieve public welfare, integrity, and social cohesion (Istiqomah, 2015). These principles have also been adopted in various regulations in

Indonesia, such as (Undang-Undang Nomor 6 Tahun 2014 Tentang Desa, 2014), which outlines the objectives, stages, and principles of village development, including inclusivity, mutual cooperation, and the prioritization of peace and social justice.

The Indonesian government allocates village funds as stipulated in (Peraturan Menteri Dalam Negeri Nomor 37 Tahun 2007 Tentang Pedoman Pengelolaan Keuangan Desa, 2007). These funds aim to finance various development activities based on the needs of village communities, adhering to participatory, transparent, and accountable principles. The management of village funds should address basic needs, strengthen village institutions, and improve public service facilities and infrastructure. The Ogan Komering Ulu Timur Regency Government emphasizes that the implementation of Village Fund Allocation (ADD) is one of the steps to achieve community-based development. Through ADD, it is hoped that the community will actively participate in the planning and implementation of village development. However, its implementation often faces challenges, such as a lack of attention to community aspirations, which impacts satisfaction levels with development outcomes.

Nusa Agung Village, located in Belitang III District, is one of the villages receiving village fund allocations. Based on the 2023–2024 village fund allocation data, development in this village appears uneven. Most development has been concentrated in Dusun 2, while Dusun 1 has received less attention. This highlights the gap in development across the village community. For instance, the construction of a new village road in Dusun 2 began in 2015 and is nearly complete in 2024, whereas development in Dusun 1 has only started in recent months. This condition underscores the need for an evaluation of village fund allocation management to ensure that principles of equity and fairness are upheld. Therefore, it is crucial for village governments to enhance community participation and ensure more inclusive development that addresses the actual needs of all residents.

Methodology

This study will use a qualitative method aimed at gaining an in-depth understanding of a particular issue rather than merely seeking to generalize findings. The research location is focused on Nusa Agung Village, Belitang III Subdistrict, Ogan Komering Ulu Timur Regency. This village is one of the implementers of the Village Fund Allocation program; however, its implementation still faces various obstacles that affect the smooth execution of the program. Data collection for this study will be carried out through in-depth interviews, observations, and documentation to obtain comprehensive information. In-depth interviews will be conducted with village officials, community leaders, and program beneficiaries using a semi-structured format to allow for more flexible and detailed data collection. Observations will be conducted by directly observing the implementation of the Village Fund Allocation program in Nusa Agung Village, including the planning, execution, and evaluation processes, as well as identifying obstacles encountered in the field. Additionally, documentation will be used to gather secondary data such as official documents, budget reports, meeting minutes, and photographs of relevant activities related to program implementation.

The collected data will be analyzed through three stages: data reduction, data presentation, and conclusion drawing. In the data reduction stage, the data will be filtered

and focused on information relevant to the research, while irrelevant information will be categorized or excluded. The reduced data will then be presented in the form of descriptive narratives, tables, or diagrams to facilitate identifying patterns and relationships between the information. The final stage involves drawing conclusions, which will be verified by comparing data from various sources to ensure the validity and reliability of the research findings. This approach aims to provide an in-depth overview of the management of the Village Fund Allocation program and the factors influencing its success in Nusa Agung Village.

Result and Discussion

Management of Village Fund Allocation from the Perspective of Good Governance in Nusa Agung Village, Belitang III Subdistrict, Ogan Komering Ulu Timur Regency

In the village governance system, the Village Head plays a crucial role in managing governance and development. The Village Head is responsible for organizing governmental and developmental affairs in the village and ensuring public peace and order. One of the Village Head's primary duties is managing the Village Fund Allocation (ADD), which is a vital component in realizing Good Governance. The accountability of ADD management must encompass transparency, honesty, and openness in the planning, implementation, and reporting processes. This concept aligns with the principles of Good Governance, which emphasize community participation, transparency, and accountability in governance and development management. For instance, transparency in financial management and open administration is essential to fostering trust between the village government and the community. Collaboration between the village government, the community, and private sectors, such as rubber and construction material businesses, also accelerates the development process in the village (Istiqomah, 2015).

However, the lack of comprehensive community involvement in the planning and implementation processes can lead to inequality (Susilo, 2016). When community participation is limited to a select few, it can result in misunderstandings and conflicts that hinder the goals of equitable and fair development. Therefore, to achieve effective development and avoid social jealousy, all community members should be directly involved in the planning and implementation stages. This is crucial to ensure that development aligns with the overall needs of the community and that its benefits are felt by all societal layers (Apriliana, 2017).

The success of the Village Head in leading ADD management significantly depends on their ability to lead, supervise, evaluate, and coordinate with various stakeholders (Safitri & Fathah, 2018). Through a principled and honest approach, the Village Head can rebuild community trust in the village government. The implementation of clear regulations and adherence to applicable laws are also key to ensuring that the Village Fund Allocation is used appropriately and effectively to improve community welfare through infrastructure development and institutional strengthening (Setiawan, 2019).

Factors Supporting and Inhibiting the Management of Village Fund Allocation from the Perspective of Good Governance in Nusa Agung Village, Belitang III Subdistrict, Ogan Komering Ulu Timur Regency

Community involvement in village development is a key factor supporting the successful management of Village Fund Allocation (ADD) (Sari, 2015). Active participation of the community at every stage of development, from planning to the utilization of outcomes, is crucial in realizing Good Governance. When communities are actively engaged, they not only feel a sense of ownership but also become part of the oversight process, ensuring that policies and developments align with their needs. High enthusiasm from the community for development programs encourages village officials to work harder in fulfilling their duties, ensuring that every decision truly reflects the interests of the people (Kholmi, 2016).

However, limited funding often poses a challenge to the realization of all desired development programs. As a result, prioritizing development becomes essential so that the available funds can be allocated to address the community's basic needs first, before implementing supplementary programs (Subroto, 2009). The commitment and dedication of the village government to implementing equitable development are also determining factors for success. Attention to community aspirations can lead to balanced development, addressing not only basic needs but also enhancing social welfare, economic stability, and public health (Wardani & Fauzi, 2019). Another inhibiting factor is the lack of comprehensive community involvement in decision-making processes (Siregar, 2018). Proper selection of human resources in appointing community representatives is essential to avoid narrow biases toward specific areas (Dianingrum, 2018). This ensures that every decision genuinely reflects the interests of the entire community, rather than serving personal or group interests (Setiawan, 2019). By involving all community elements in decision-making processes, development efforts become more equitable and foster greater trust between the community and the village government (Kumalasari & Riharjo, 2016).

Conclusion

The conclusion regarding the management of Village Fund Allocation (ADD) in Nusa Agung Village, Belitang III Subdistrict, Ogan Komering Ulu Timur Regency, highlights the importance of Good Governance principles such as accountability and transparency in ensuring the success of village development. Accountability is effectively implemented through periodic reports of responsibility submitted by the village government, while transparency in financial management and labor management aims to maintain public trust and minimize the potential for misuse. However, there are disparities in the implementation of development, particularly in terms of limited community participation, which results in some community aspirations not being optimally accommodated. This has led to uneven development, with a focus on development primarily seen in one hamlet, despite the village comprising two hamlets.

Supporting factors that influence the successful management of ADD include high community participation, which improves oversight and alignment of development with the community's actual needs. However, the lack of full community involvement and the low education levels of village officials are significant inhibiting factors. Insufficient attention to community aspirations and suboptimal human resource selection may result in inequalities and dissatisfaction with the development process. Therefore, enhancing community participation, strengthening the capacity of village officials, and ensuring fairness in the allocation of resources across all village areas are essential for achieving more equitable development that aligns with community expectations.

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